







Quality primary care accessible to all

Corporate Report

Fiscal Year 2021

July 1, 2020 to June 30, 2021







Mission

The Interior Community Health Center's mission is to provide universal access to excellent primary health care consisting of medical, dental, integrated behavioral health within primary care, preventive and educational services for people in Alaska's Interior. We are committed to delivering quality service in a manner that is sensitive, compassionate and responsive to the needs of all.

Board of Directors

Nakeda Allen, President
LaVada "Sam" Bush, Vice President
Joan Stepovich, Secretary
Derek Miller, Treasurer
Ellen Ganley, Member-at-Large
Justin Borgen, Member
Scott Kawasaki, Member
Fanta Lee-Sankoh, Member
Alissa "Allie" Schafer, Member
Paul Sherry, Member

Staff Leadership

Cheryl Kilgore, MA, *Chief Executive Officer* Rebecca Taylor, DO, *Chief Medical Officer* Roxana Mirabal, DMD, *Chief Dental Officer* Hayley Allison, PsyD, *Director Behavioral Health*

Core Purpose

Quality primary care accessible to all.







Message from the Chief Executive Officer



By the beginning of July 2020, we were well into the COVID-19 pandemic, had reopened for services and, six months later, were not just testing but vaccinating the people we serve. In a time of rapid change, my colleagues continued to flex to deliver quality services safely to the people we see. We were fortunate to have acquired the grant resources we needed to maintain our operations, stood up virtual visits to continue to deliver quality services safely, and operationalized oral health at our Healy site, while at the same time making progress on effectively using our new Practice Management and Electronic Health Record System, Athena.

In addition to the challenges that the COVID pandemic brought, as an organization we had changes in Key Leaders and providers. For the first

time in 26 years, two (50%) of our Fairbanks-based medical provider staff were on Parenting Leave at the same time; and on top of this our Chief Medical Officer, Dr. Moazzem Khan, resigned concurrent with their leave. Fortunately, Dr. Rebecca Taylor (who was actively working into the role of Chief Medical Officer [as part of our succession plan]) was willing to move into this position early. Dr. Taylor also mentored a new Advanced Practice Professional, Janet Whatley, while continuing to deliver care. Along with this, Dr. Roxana Mirabel, our sole dental provider and Chief Dental Officer, tendered her resignation. Fortunately, Dr. Hayley Allison was here to anchor our Behavioral Health Department and continued to mentor our Behavioral Health Case Managers while delivering integrated behavioral health within primary care services.

The conversion to Athena continued to require attention with the Finance Office working on billing and our Quality Department working with Dr. Taylor on clinical workflow mapping.

Our team of committed leaders and colleagues throughout this time successfully delivered, as identified in the national Healthy People 2030 goals, exceptional Patient-Centered Team-Based Primary Care. I'm proud to say ICHC stands out as a community leader in this area, and it shows by the attainment of a Health Resources and Services Administration Quality Award for being in the top ten percent of the country for the third year in a row, and by retention of our National Committee for Quality Assurance Patient-Centered Medical Home recognition—the only civilian practice in the Fairbanks North Star Borough who attained it.

While my exceptional colleagues have accomplished a great deal during this pandemic, and closed the year successfully, we're continuing to focus on recovery, getting the workforce we need, expanding our on-site counseling services, and planning for the future. Together with our community partners, our patients, and our Board, we're looking forward to operating in the new normal by increasing patient access and maintaining quality, satisfaction, and sustainability.

Cheryl Kilgore, Chief Executive Officer

Taking care of our community one person at a time.







The Health Resources and Services Administration has recognized the Interior Community Health Center as a Health Center Quality Leader.

By the Numbers

Who We Are (Fiscal Year ending June 2021)

Employed **37** community members
Provided discounts and adjustments of **\$785,162**

Wrote off **\$32,567** to bad debt

Received donations of \$518,654
Includes CARES Act Funding

Source: 3/30/21 Fiscal Year

How We Did

Served:

4,192 people with **14,725** visits (**3,659** virtual)

3,291 patients with known income at or below 200% of the Federal Poverty Level (**82%**)

940 uninsured patients (22%)

1,169 patients with Medicaid (28%)

726 patients with Medicare (17%)

Visits included:

Medical services to **3,494** people Dental services to **1,077** people Behavioral Health services to **933** people



Top Ten Diagnosis

- 1. Hypertension
- 2. Hyperlipidemia
- 3. Tobacco Use
- 4. Type II Diabetes
- 5. Obesity
- 6. Depression
- 7. Anxiety
- 8. Back Pain
- 9. COPD
- 10. Hypothyrodidism

Diagnosis by Percentages

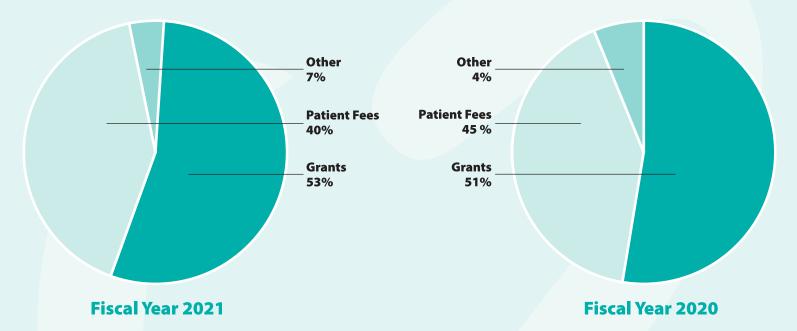
- 27% of adults with diabetes had HbA1c ≥9.0%
- 66% of adults with hypertension had blood pressure ≤140/90mmHg
- 51% of women 21 to 64 years of age received cervical cancer screening within the last 3 years
- **55%** of women 50-74 years of age had breast cancer screening
- **47%** of people 50-75 years of age had colorectal cancer screening
- 93% of adults were screened for depression and those who were positive had a documented follow-up plan

Statement of Activity and Changes in Net Assets

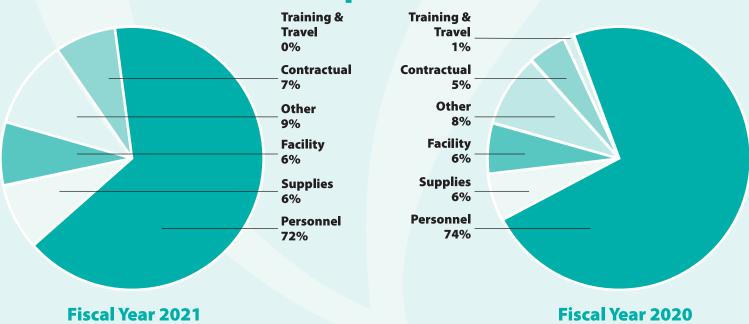
| | FY 2021 | FY 2020 |
|-------------------------------------|--------------|--------------|
| Revenues and Support | | |
| Patient fees | \$2,875,566 | \$3,010,599 |
| Grants | 3,841,224 | \$3,389,167 |
| Other | 540,521 | 297,708 |
| Total Revenues & Support | \$7,257,311 | \$6,697,474 |
| Expenses | | |
| Personnel | \$3,956,059 | \$4,681,520 |
| Supplies | 319,715 | 385,428 |
| Training & Travel | 9,691 | 63,285 |
| Contractual | 361,749 | 332,190 |
| Facility | 323,666 | 366,380 |
| Other | 513,556 | 526,068 |
| Total Expenses | \$5,484,436 | \$6,354,871 |
| Unrestricted Net Assets | | |
| Beginning of Year | \$14,220,522 | \$13,877,919 |
| End of Year | \$15,985,352 | \$14,220,522 |
| Increase in Unrestricted | | |
| Net Assets | \$1,764,830 | \$342,603 |



Revenue and Support







Thank You to Our Supporters









Alaska Community Foundation

Nakeda Allen

Amazon Smile

American Online Giving Foundation

Bobbie Bahus

Gabrielle Baxter

Justin Borgen

Sam Bush

Tess Carroll

City of Fairbanks

Michael Davis

Denali Borough

Fairbanks North Star Borough

Fidelity

Christine Franzel

Ellen Ganley

Diana Guedea

Mikaelee Hack

Jennifer Hall

Health Resources and Services Administration

Amanda Henry

Scott Kawasaki

Cheryl Kilgore

Kroger

Lindsey Lai

Fanta Lee-Sankoh

Liberty Tax Service

Kailynn Marshall

Thomas Martin

momas mare

Derek Miller

Allie Schafer

Lora Splain

Joan Stepovich

Isabella Stewart

Melisa Stuvek

State of Alaska

Colin Taylor

Janet Whatley

Traci Yeckley



1606 23rd Avenue Fairbanks, Alaska 99701 Tri-Valley Community Center Healy, Alaska 99743

www.InteriorCommunityHealth.org